

Dear Shareholders,

Earning the confidence of our shareholders, communities and employees is critical for the success of Samsung C&T. Since the merger in 2015, we have taken steps to strengthen our business fundamentals and made progress in improving corporate governance by working closely with our shareholders, employees, customers and partners.

As part of our efforts to enhance shareholder value, we are pleased to announce that the Board of Directors of the Company has approved a three-year dividend policy through 2019.

Under this policy, the Company will increase the yearly dividend to 2,000 won per share, nearly four times the 550 won per share paid in 2016. This will represent total dividend returns of approximately 330 billion won each year, compared with 90.8 billion won in 2016.

The significant increase in dividend comes as we try to better fulfill your expectations for higher shareholder returns. Furthermore, the three-year plan will greatly improve predictability of the return profile. Going forward, we will continue to update our dividend policy and work towards further improvements through open dialogue with our shareholders.

The Board is also considering nomination of new independent directors with extensive experience at leading global companies, in order to enhance diversity and to bring in greater professional expertise at the Board level.

The Board of Directors and the management team will strive to enhance shareholder value by delivering solid financial results and further improving our corporate governance.

We appreciate your continued support and interest in Samsung C&T.

Chairman of the Board & CEO  
Samsung C&T Corporation  
Chi Hun Choi

A handwritten signature in black ink, appearing to read 'CH. H. Choi', written over a light blue horizontal line.